

OPERATION

OUTDOORS



PART 1

National Forest Recreation

U. S. DEPARTMENT OF AGRICULTURE - FOREST SERVICE

PREFACE

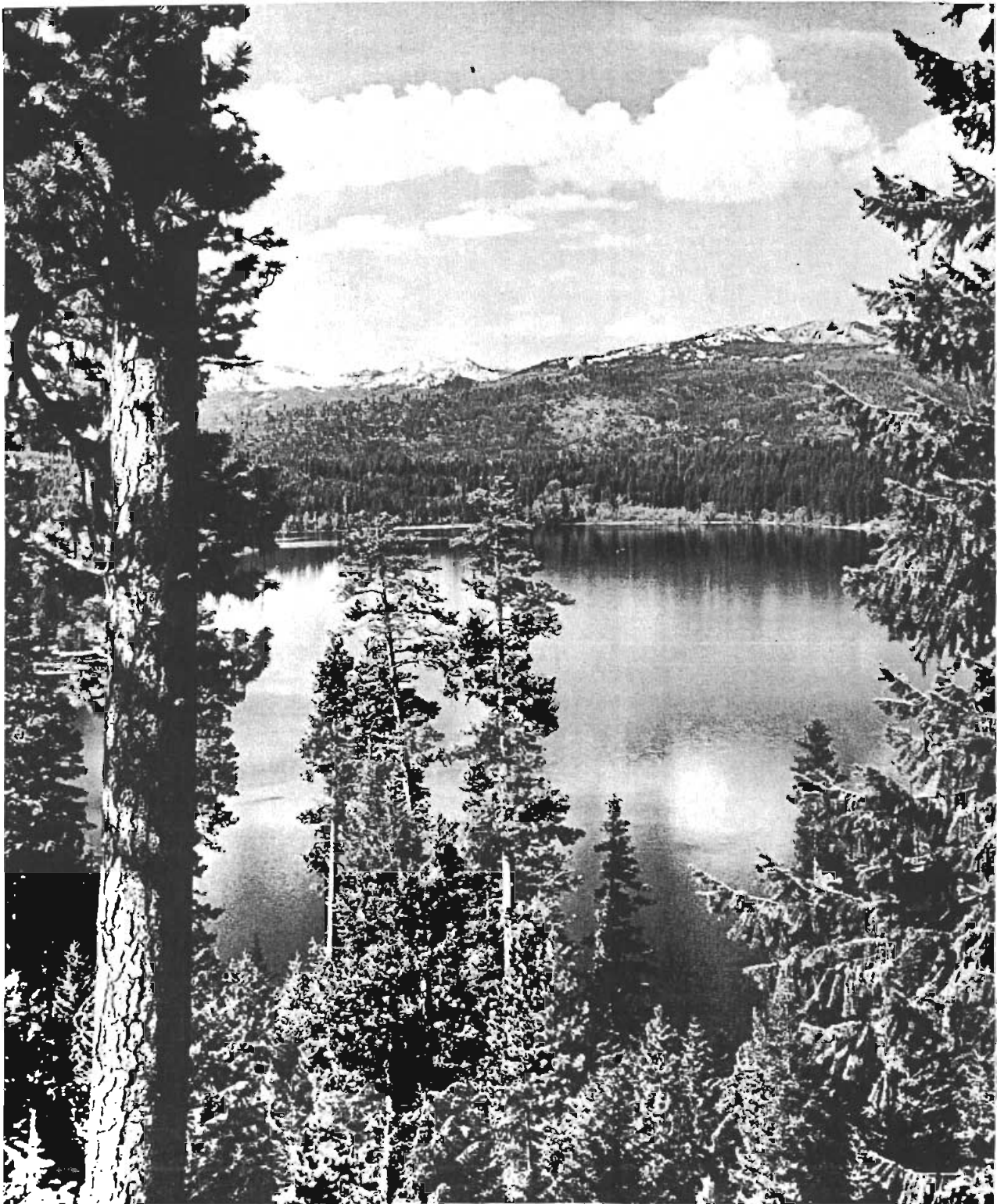
The national forests furnish water, recreation, wildlife, timber, forage, and minerals from lands carefully managed as multiple-use public properties. These natural resources are vital to America's industry and people. To most of our citizens, recreation brings the only direct and personal contacts with the national forests. Everyone benefits indirectly from the other national-forest resources, but millions of people personally know and love some spot in the national forests—a fishing stream, a mountain trail, a forest camp, a secluded hunting area, a ski slope, a skyline drive, or a magnificent view.

The American people are seeking more outdoor recreation opportunities. As this type of recreation continues to grow, nationwide, its upsurge is felt by every segment of the Nation's economy. National forest recreation is an important part of this booming industry.

In 1955 the national forests received over 45½ million visits for recreation—four times as many as 20 years ago. One-fourth of the visitors were hunters and fishermen; the rest came to camp, picnic, swim, hike, ride, ski, enjoy the scenery, or just to relax. National-forest camp and picnic grounds, however, couldn't stretch enough to accommodate this increase in use. Recreational facilities built in the 1930's have been deteriorating under the heavy wear and tear. In recent years the overflow of people has gone into unimproved areas where there are no sanitary facilities and no fireplaces. Streams that supply water to nearby towns and cities are threatened with pollution, and forest fire danger is increasing.

This situation has been building up rapidly and no letup is in sight. It will continue to intensify as the Nation's population increases, and as people find themselves with more time and money to spend and a greater desire for outdoor recreation.

The rising need for sufficient outdoor recreational outlets for the American people in the foreseeable future deserves a realistic appraisal. The Forest Service presents herein a comprehensive five-year action program for the proper development of recreation facilities on the national forests. It is a program geared to accommodate the Nation's growing demands for outdoor recreation—demands that are matched by mounting pressures for more timber, water, forage, and other national forest resources. This program aims at meeting the requirements of 66 million visits by 1962 and keeping up with the increased use as it occurs thereafter.



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"With the steady growth of our population, there is an increasing need for recreation under natural outdoor conditions. This is of major significance to the physical and mental health of the Nation."

President Dwight D. Eisenhower

OPERATION OUTDOORS

Part I. National Forest Recreation

A 5-year program to modernize existing facilities and to provide adequately for the 66 million recreational visits expected annually by 1962

The Nation's 180 million acres of national forests are located in 38 States, Alaska, and Puerto Rico. These public lands are generally open to everyone who wants to visit or travel through them. They provide a variety of opportunities for forest recreation including hunting and fishing to serve the demands of a mid-1956 population of 168 million people.

Recreation, as an industry, now ranks third¹ in the United States, exceeded only by manufacturing and agriculture. Tourists spent more than 24 billion dollars in 1955.¹ This amounts to big business. National forests, with 45,713,000 visits in 1955, carried a big share of the Nation's outdoor recreation use. Many local communities and business enterprises within and adjoining the national forests are dependent on recreation activities. Many business firms, far removed from national forests, are closely related economically to the forest recreation resource because of the outdoor equipment and other goods they manufacture or supply to national forest users.

Recreation in the national forests contributes to the health and welfare of the Nation. Inspiration, enjoyment of the outdoors, and relaxation can hardly be evaluated in material terms, but their importance to the well-being of the people is well recognized and accepted.

What the Future Holds

Recreation visits to the national forests have increased at a much faster rate than the total United States population, as chart 1 shows. Recreation use is influenced not only by population levels but also by great improvements and extension of transportation routes, almost universal ownership of an automobile, higher standards of living, and more leisure time.

In fact, the projected trend of Gross National Product figures is probably a very good basis for predicting numbers of recreation visits to the national forests in future years. The Gross National Product, or total value of goods and services produced, is recognized as the best single measure of the economic health of

the Nation. The relation of Gross National Product to total population in any one year is also a convenient measure of average family standard of living.

Chart 1 shows that Gross National Product has been rising much faster than the population, and recreation visits have been increasing still more rapidly. However, the predicted rate of increase in recreation use in future years approximately parallels that for Gross National Product.² Both of these projections are believed to be conservative, barring some great national catastrophe.

There are other general trends which indicate increased national-forest recreation use. An important factor affecting the magnitude of outdoor recreation activity is personal income available for discretionary spending. It is expected that average personal income (after taxes) will rise from the 1953 level of \$1,567 to \$2,062 in 1975.³ On the basis of present indications, it is also generally believed that the average work-week and the average work-year will become shorter in the next several years; in other words, employed persons will have more nonwork days available in a given year. All of these trends, therefore, point toward more goods and services available, more leisure time for people to travel, and more money for them to spend on recreation.

Moreover, the expansion of highway programs, construction and improvement of more access roads, and large reservoir programs will create additional points of entry to the national forests and provide many more areas for general recreation and hunting and fishing. Many of these projects of the future will be within or adjacent to the national forests and will stimulate recreation use. This effect is already being felt in many national forests.

The obvious conclusion is that, barring another world war, future recreation use on the national

² Projection of GNP is similar to that given by The President's Materials Policy Commission, "Resources for Freedom," 1952, vol. II, p. 111, and other authoritative sources.

³ Timber Resources Review, ch. VI, p. 14. (Preliminary review draft.) Forest Service. 1955.

¹ Source: National Association of Travel Organizations.

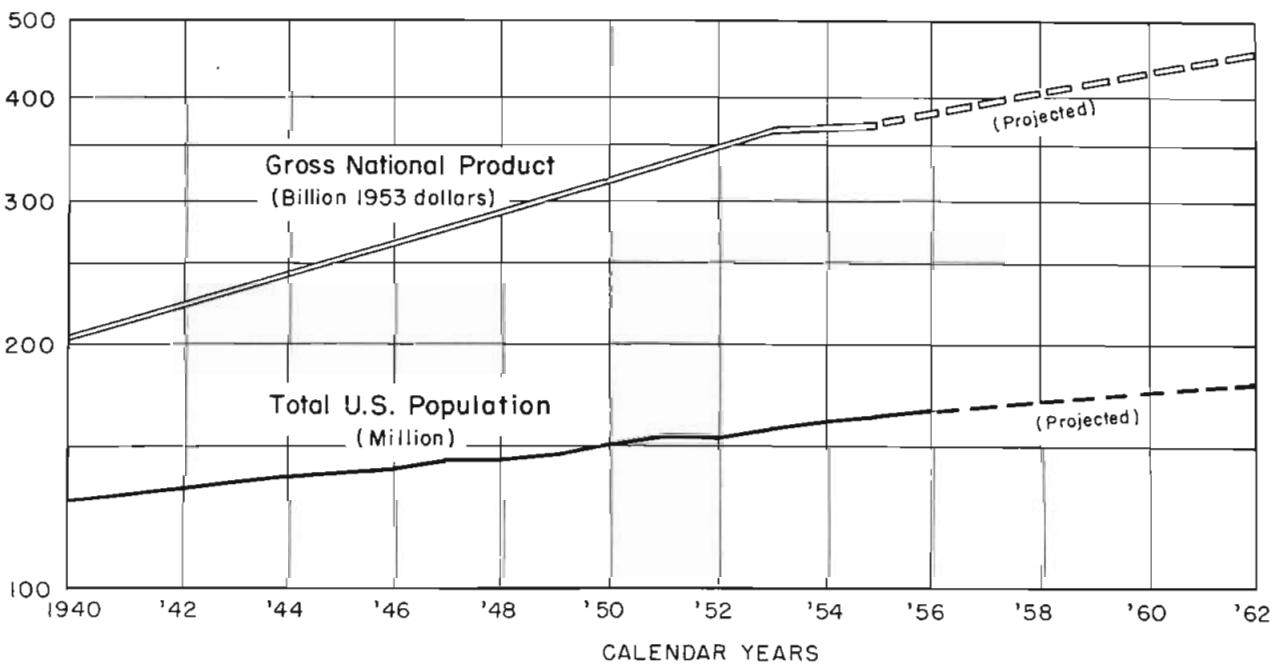
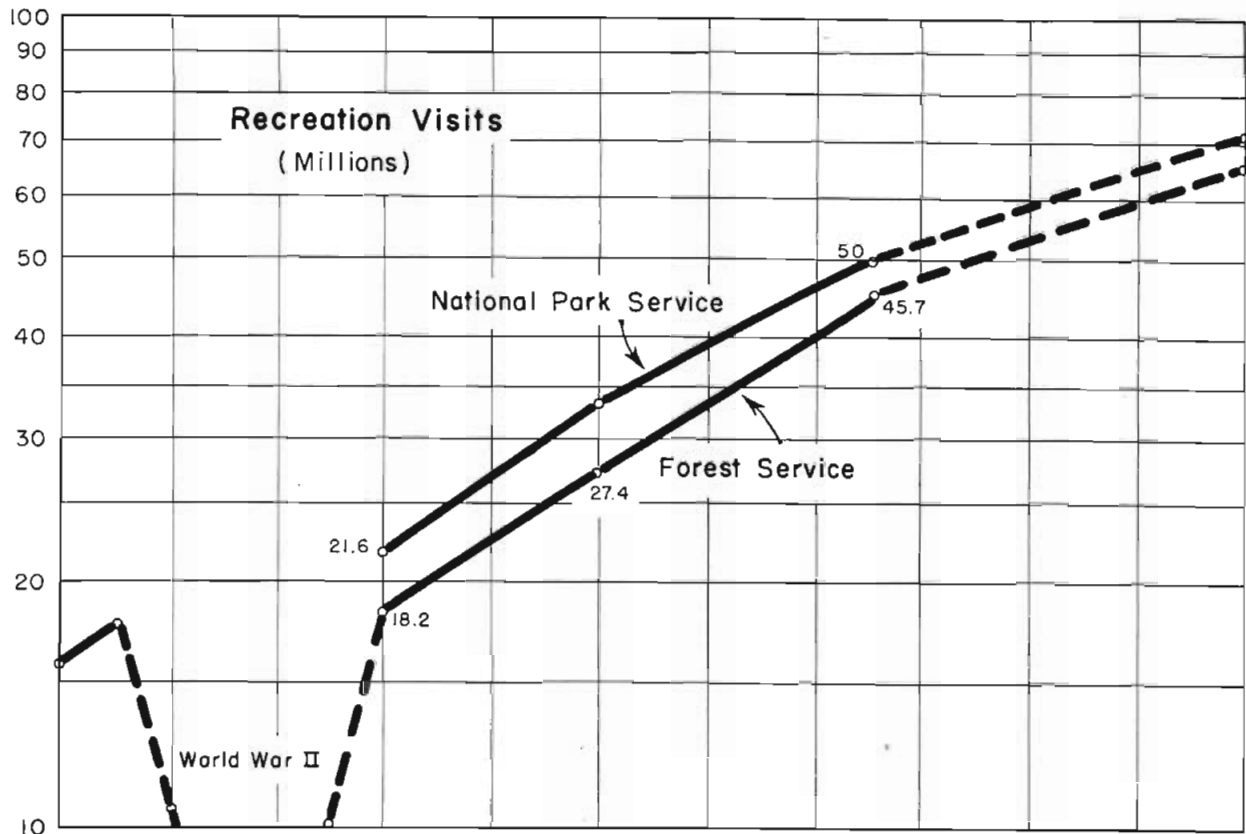


Chart 1.—Recreation visits, population, and gross national product—trends and predictions, 1940–62



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Outdoor recreation—a rapidly increasing part of American family life

forests will increase at a steady rate. Everything points to greater outdoor recreation use throughout the country, with national forests receiving a big share of that increase. It will take the combined resources of Federal, State, and private lands to meet the predictable recreation demands of the future.

Many States are embarking on programs to help satisfy the needs of people for outdoor recreation. California plans to spend \$59,000,000 in the next 5 years to develop State recreation areas. Pennsylvania plans to spend \$4,000,000 annually on State recreation areas.

The National Park Service "Mission 66" has been put in motion to accommodate present and future demand on the national parks. This program will create additional recreationist travel through, and use

of, the national forests. To meet the impact of this increased use, the Forest Service will have to increase development and administration of recreation resources of the national forests, particularly those which adjoin national parks.

Estimates for the national-forest recreation program, to be presented later in this report, are based on a field survey of conditions and needs. In making the estimates, the probable assistance from States, counties, and municipalities has been taken into account for areas used largely by local people. A big majority of national-forest recreation areas are used largely by out-of-county people. States have full programs of their own to develop State parks, and cannot be expected to shoulder any major burden of national-forest recreation.

Present Condition of the Recreation Resource

Facilities of the existing national-forest recreation areas are inadequate to accommodate present and expected use.

Most of the 4,900 improved public recreation areas (camp and picnic areas, winter-sports, and swimming

areas) in the national forests were constructed during the 1930's with emergency funds. The 1941-45 war prevented completion of the planned program. Deferral of maintenance during the war hastened the deterioration of facilities previously built. Many

large popular recreation sites have less capacity now than they had in 1941, because the facilities have worn out.

Funds available for sanitation and care of national-forest recreation areas in the postwar years have not kept pace with the increasing use. Lack of funds for maintenance and sanitation aggravated the unsatisfactory conditions resulting from a shortage of physical facilities.

Increased appropriations in 1956 gave some relief to a distressing situation. The still larger increase received in fiscal year 1957 enabled the Forest Service, for the first time since CCC days, to provide more nearly adequate sanitation, cleanup, and maintenance of the developed recreation areas. But funds available are still inadequate for the rehabilitation of facilities and construction of new areas needed to accommodate the present use without overcrowding.

Recreation use of the national forests in 1946 equaled the prewar peak year, and 7 years later, in 1953, it had doubled (chart 2). Since then the rate of increase has been still more rapid.

Overcrowding of recreation areas endangers public health and safety, as well as forest resources.

Recreation use of the national forests requires sanitary facilities, safe water, fire prevention improvements, and simple conveniences for the enjoyment of the visitors, protection of public health and safety, and protection and preservation of the forest.

As of 1955, facilities at camp and picnic areas had a safe capacity of some 17,600,000 man-days' use per season. They actually received 25,500,000 man-days' use—an overload of 39 percent. Even with the new facilities to be constructed with funds now available, the overload will go up to 61 percent by 1958 because of the greatly increased use.

The present overload is causing recreation areas to be worn out, accelerated deterioration of constructed facilities, and unsanitary conditions. Worst of all, it results in people using unimproved areas which lack sanitary facilities and fire prevention improvements. Besides, when recreation areas are overcrowded, many people are excluded and those who do crowd in cannot obtain full enjoyment.

Overcrowding of the developed areas and the resultant use of unimproved areas endanger the water supplies of nearby towns and cities; constitute a fire threat to valuable stands of timber, and a pollution

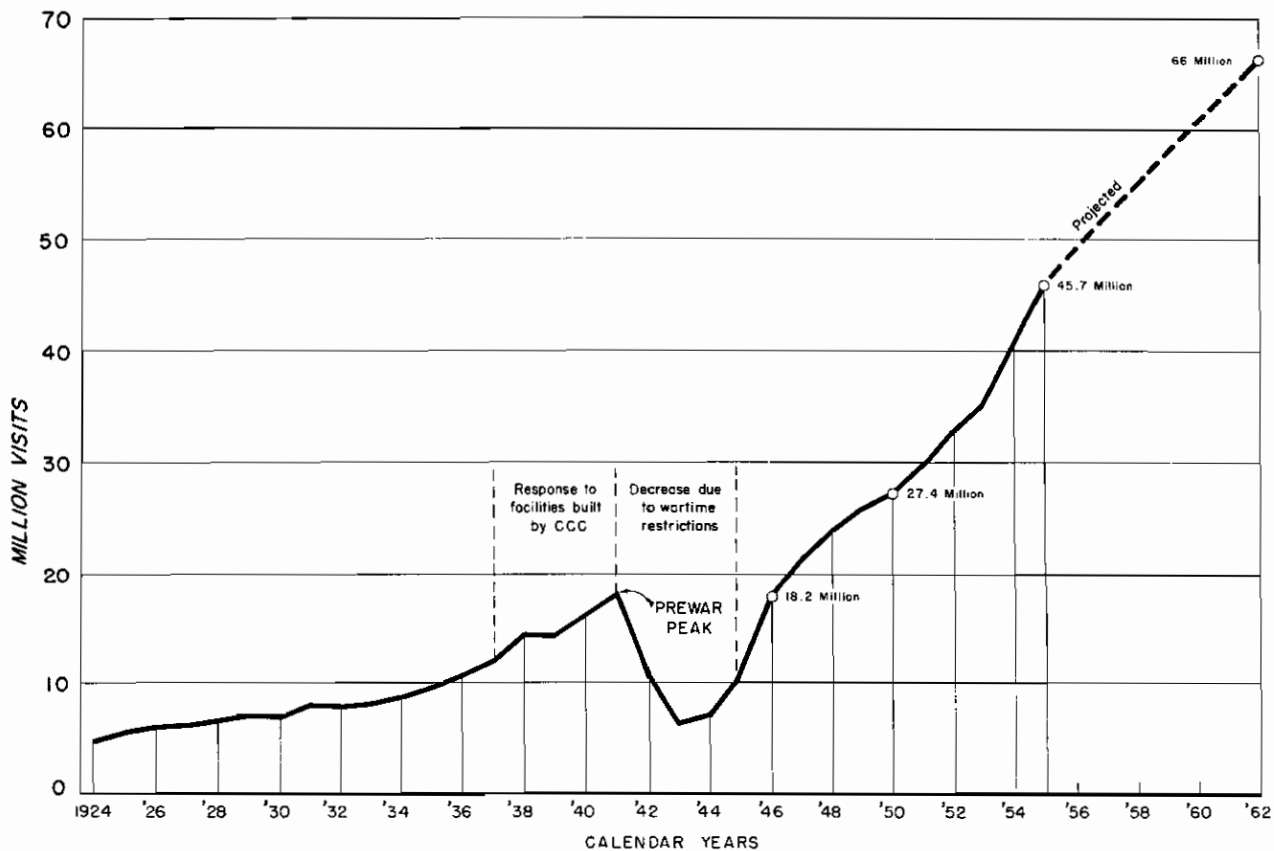
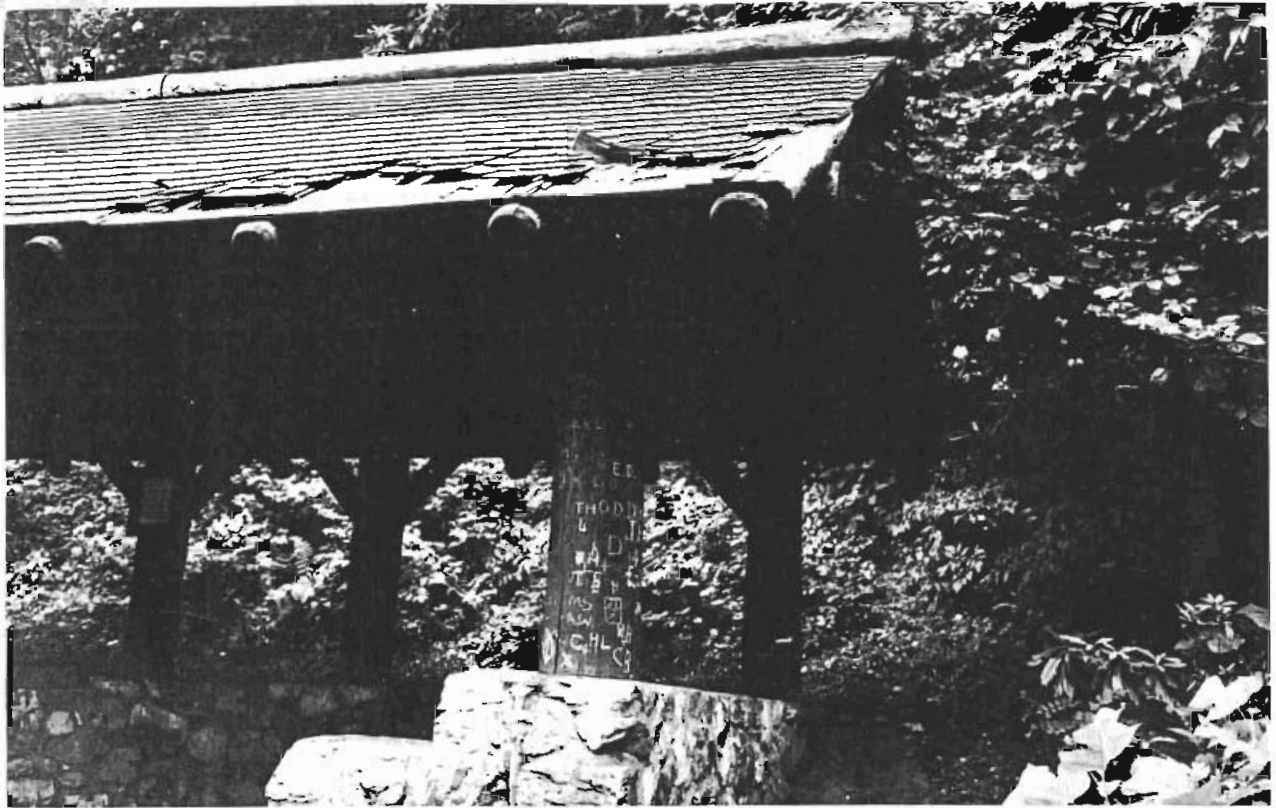


Chart 2.—Recreation use on the national forests



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Long years of recreation overload and lack of adequate supervision and maintenance encourage costly vandalism

threat to streams and lakes. Spread of human diseases and forest fires can result from these conditions. The potential damage to public health and public property could easily exceed the cost of adequate sanitation and care at public recreation areas. A

single disastrous fire caused by one "roadside camper" who couldn't find space in a developed area in the big timber country has cost \$500,000 to suppress, and in addition caused damages to timber, soil, and watersheds running into millions of dollars.

Five-Year Program For Recreation

A greatly increased program of management and development will be necessary to (1) catch up with the rapidly increasing use of national forests for general recreation, hunting, and fishing; (2) adequately correlate management of the recreation resource with the expanding use of other resources; and (3) develop additional recreation facilities to supply the demand as an integral part of a multiple-use program.

The following are goals to accomplish by 1962:

1. Rehabilitate *existing* recreation facilities so that they will be safe and usable.

2. Plan, develop, and install *new* areas to alleviate present overuse and accommodate future use as it develops.

Recognizing the need for carefully considered action to attain these goals, the Forest Service proposes a 5-year program for the fiscal years 1958-62, based on a field survey of conditions and needs.

Policies

The following policies were used as guides in developing the program and will be followed in putting it into effect in the field:

1. The recreation resources of the national forests will be made available for public use and enjoyment, insofar as this is consistent with the overall management of the national forests for the greatest public good. Their proper place in the management of the various resources will be determined through specific analysis and weighing of all relevant factors.

2. Public recreation areas and facilities suitable for forest-type recreation will be developed and maintained in sufficient number to accommodate public use in a safe and sanitary manner and without overcrowding, except for peak holiday or weekend use. This will include roads, trails, and back-country areas where patrol and cleanup are necessary.

3. Public recreation areas and facilities will be appropriate to the forest environment. Only facilities for forest-type recreation, such as camping, picnicking, skiing, swimming, hiking, and riding will be provided. Facilities for such types of recreation as spectator sports, golf, and tennis will not be constructed by the Forest Service.

4. Special services and facilities, such as large shelters, amphitheaters, ski warming shelters, utility connections for trailers, hot showers, electric lights, stove-length firewood, and clothes checking at bathhouses ordinarily will not be provided by the Forest Service at public recreation areas, unless it is practicable to make a charge for such services. Developments of these types will be left for private capital to provide wherever feasible.

5. Large, popular, public recreation areas that are in good condition and have special features or facilities will be operated as charge areas by concessioners where satisfactory arrangements can be made. The Forest Service will supervise the concessioner's operation, regulate the fee, and see to it that the area is kept in first-class condition by the concessioner.

6. Organization camps for youth groups ordinarily will not be constructed by the Forest Service, but public, semipublic, and nonprofit groups will be encouraged to develop and operate such facilities under special use permit.

7. Public service facilities, such as filling stations, restaurants, resorts, motels, ski lifts, ski tows, and boat docks will not be constructed or operated by the Forest Service. Competent concessioners will be encouraged to develop such facilities under special-use permit in locations where there is a public need for such facilities and services. The Forest Service will supervise such operations and the concessioner will pay the United States an equitable fee.

8. Roadside zones, trailside zones, and waterfront zones will be protected and preserved for public use and enjoyment. These zones will be kept in more or less natural condition and will be wide enough to preserve the forest environment along highways, roads, trails, streams, and lake shores that are important for public recreation use.

9. Wilderness, wild, and primitive areas will be protected and maintained in substantially primitive condition to accommodate public use. Existing primitive areas will be restudied and appropriate portions reclassified as wilderness or wild areas. Land-use studies will be made of other areas suitable



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Fifteen years ago, facilities were taxed far beyond capacity. Today overcrowding is even more serious



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Reservoirs constructed within national forests attract thousands of recreation visitors

for wilderness purposes and those primarily valuable for such use will be so classified.

10. General public recreation values, such as hunting, fishing, hiking, riding, and scenery, will be recognized in all resource management and necessary steps will be taken to develop and enhance such recreation opportunities wherever it is in the public interest to do so.

11. Preferential private recreation uses of national-forest lands, such as summer homes, may be permitted only where the lands are clearly not suitable or not needed for public use.

The Program

The five-year program (1958-62), required to meet the goals within the policy guidelines prescribed, is

based on the existing situation and the foreseeable future. Numbers of units, use, and predictions are derived from statistical data and analyses. (A family unit consists of a table, fire grate, and parking spur.)

1. Capital investments needed to accommodate the 66,000,000 visits predicted for 1962:	
a. Rehabilitate 41,400 existing family units	\$15,200,000
b. Construct 2,150 new areas with a capacity of 40,500 family units and other miscellaneous facilities.....	39,200,000
<hr/>	
Total capital investment.....	54,400,000

Proposed expenditures for construction, operation, and maintenance are shown by years in the following table.

Fiscal year	Administration, supervision, and planning	Sanitation and cleanup, improved areas	Sanitation and cleanup, unimproved areas	Maintenance of facilities	Capital investment		Totals
					Rehabilitation	New areas	
1958.....	\$1,500,000	\$1,500,000	\$500,000	\$1,400,000	\$3,600,000	\$3,000,000	\$11,500,000
1959.....	1,500,000	1,800,000	500,000	1,400,000	3,600,000	6,700,000	15,500,000
1960.....	1,800,000	2,100,000	500,000	1,800,000	3,100,000	10,200,000	19,500,000
1961.....	2,000,000	2,400,000	600,000	1,900,000	2,900,000	9,700,000	19,500,000
1962.....	2,100,000	2,800,000	600,000	1,900,000	2,000,000	9,600,000	19,000,000
Total.....					15,200,000	39,200,000	85,000,000

The 5-year program will cost a total of \$85,000,000. The cost of the recreation program for the subsequent 5-year period (1963-67) will level off to an average

annual cost of \$12,500,000 as compared to \$17,000,000 (one-fifth of \$85,000,000) during 1958-62.

How the Estimates Were Developed

The following steps were taken in analyzing the present national forest recreation use situation, projecting estimates of future use and financial requirements, for the proposed 5-year program.

1. On-the-Ground Survey

A field survey was made on all national forests to determine the following:

- Condition of present areas and facilities and rehabilitation needs.
- New facilities needed to accommodate present use in a satisfactory manner.
- New facilities needed to accommodate expected future use, up to the end of fiscal year 1962.
- Level of planning, supervision, and administration and maintenance of facilities needed to adequately

handle the present and expected recreation use during the period covered.

The objectives of the survey were to find out (1) what was needed to take care of present and expected future recreation use in a satisfactory manner and (2) what it would cost.

2. Policy Guidelines

Policy guidelines were established to define the kinds of recreation which are suitable in the national forests, the types of facilities and services which should be provided by the Federal Government, those which should be provided by private capital under special use permit, and how recreation use should be planned and administered. (See p. 6.)

3. Predictions of Future National Use

This analysis did not include a separate detailed study of population, economic, and local factors which will determine the future recreation use trend on the national forests. The results of the extensive study of recreation use trends made by the National Park Service in connection with Mission 66 were applied in making recreation use predictions for the national forests. The use of the national parks and the national forests has increased similarly from 1934 to 1955. Other factors such as use-season, kinds of visitors, and geographical location pertaining to national parks and national forests are comparable. Therefore it is sound to assume that the rate of increase of recreation use projected by the National Park Service can be applied in estimating future national-forest recreation use. This projection is thought to be conservative since it is considerably under the rate of increase for the past several years.

Chart 1 in the body of this report shows the predicted recreation use on the national forests from 1955 to 1962, as compared to past use and to past and predicted national park use.

It has been assumed that future national forest and national park use will continue to follow parallel trends.

Chart 1 also shows a comparison of the past and predicted trends of United States population and Gross National Product. These indicate a growth of population and a greater growth in the economic vigor of the Nation. It is entirely reasonable to expect disposable personal income and leisure time to increase as Gross National Product rises at a faster rate than the population. It is also reasonable to expect a larger, more prosperous population to demand more outdoor recreation facilities and that the national forests will be subjected to a proportionate share of that increased demand.

Recreation use on the national forests increased much faster than either United States population or Gross National Product during the period 1946 to 1955, and the higher rate of increase predicted for 1955 to 1962 appears fully justified. It is noteworthy that the prediction for Gross National Product for 1956 will almost surely be below the actual figure and that the 9 months' use report for the national parks



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Americans value highly the opportunity to enjoy some favorite outdoor spot



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Special services and facilities, such as this ski lodge, are provided by private capital

in 1956 indicates that the prediction of some 54 million for 1956 will be appreciably low.

All criteria indicate that the prediction of 66 million recreation visits on the national forests in 1962 appears reasonable.

4. Predictions of Future Regional Use

Past records indicated that the increase in use by Forest Service regions has varied considerably. Although a detailed study was not made of population growth, economic conditions, availability of facilities, climate, and other local factors it is known that they influence the rate of increase in recreation use by regions.

In order that reasonably uniform results could be obtained, those factors were considered in relation to past increases by regions, and within the overall estimate of 66 million visits by 1962, each region was assigned a predicted use figure for 1962 (table 1, following) to be used as a guide in calculating needed facilities.

5. Regional Surveys of Facilities Needed

A survey was made in each Forest Service region in accordance with the policy guidelines, to determine the facilities and services needed to take care of recreation use in an acceptable manner. Each region was directed to stay within the limits prescribed by the estimates of future use for that region and to base its costs on defensible unit costs for facilities and services, unless deviations could be substantiated.

6. Review and Coordination of Regional Surveys

The regional surveys were reviewed and coordinated and the program set forth is believed to be a conservative estimate of the facilities and services needed in the period 1958-62 to provide adequately for the rehabilitation of existing facilities, the construction of needed new facilities, and the year-to-year job of administration and maintenance.

TABLE 1.—*Recreation visits and predictions of use, calendar years 1946-62*

Forest Service Regions	Visits (thousands)			Rate of increase 1946-55 (percent)	Predicted visits in 1962 (thousands)
	1946	1950	1955		
Northern.....	755	1, 196	1, 863	148	3, 000
Rocky Mountain.....	2, 038	3, 930	7, 182	252	9, 500
Southwestern.....	813	1, 602	3, 546	340	6, 000
Intermountain.....	3, 068	4, 281	6, 105	98	8, 600
California.....	3, 913	3, 695	7, 715	98	12, 100
Pacific Northwest.....	2, 186	3, 078	5, 186	138	7, 500
Eastern.....	2, 406	2, 205	2, 897	20	4, 000
Southern.....	1, 159	4, 382	6, 322	445	8, 700
Lake States.....	1, 812	2, 826	4, 464	146	6, 200
Alaska.....	37	102	262	610	400
Total.....	18, 187	27, 297	45, 542	250	66, 000

7. Calculation of Camp and Picnic Facilities Needed To Accommodate Present and Predicted Use

The calculation of camp and picnic facilities needed is based on the following facts and assumptions:

a. Man-days' use at camp and picnic areas rather than visits is the proper measure of need at camp and picnic areas.

b. In 1955, with 45.7 million visits to the national forests the camp and picnic areas received 24.5 million man-days' use.

It is assumed that the predicted 55 million visits in 1958 and the 66 million visits in 1962 will result in a proportionate increase in the number of man-days' use of camp and picnic areas. On the basis of 1955 figures, man-days' use of camp and picnic areas will exceed 35 million in 1962.

c. The average family-sized unit could actually accommodate 8 to 10 persons, but such heavy use is undesirable and results in crowding and damage to the area. A desirable capacity for a family group is five, and that figure is used to calculate safe capacity of camp and picnic areas.

d. Family-sized units in camp and picnic areas are planned to be 100 feet apart in order to preserve the forest cover and give people privacy and a sense of being in the forest. When areas are overcrowded, either by doubling up at units or by persons camping or picnicking in between units, the ground cover is damaged, screening shrubs and young trees are destroyed, ground compaction is increased, dust becomes a menace, and the entire area suffers. Sanitary facilities are also used in excess of capacity.

On the basis of these assumptions it was concluded

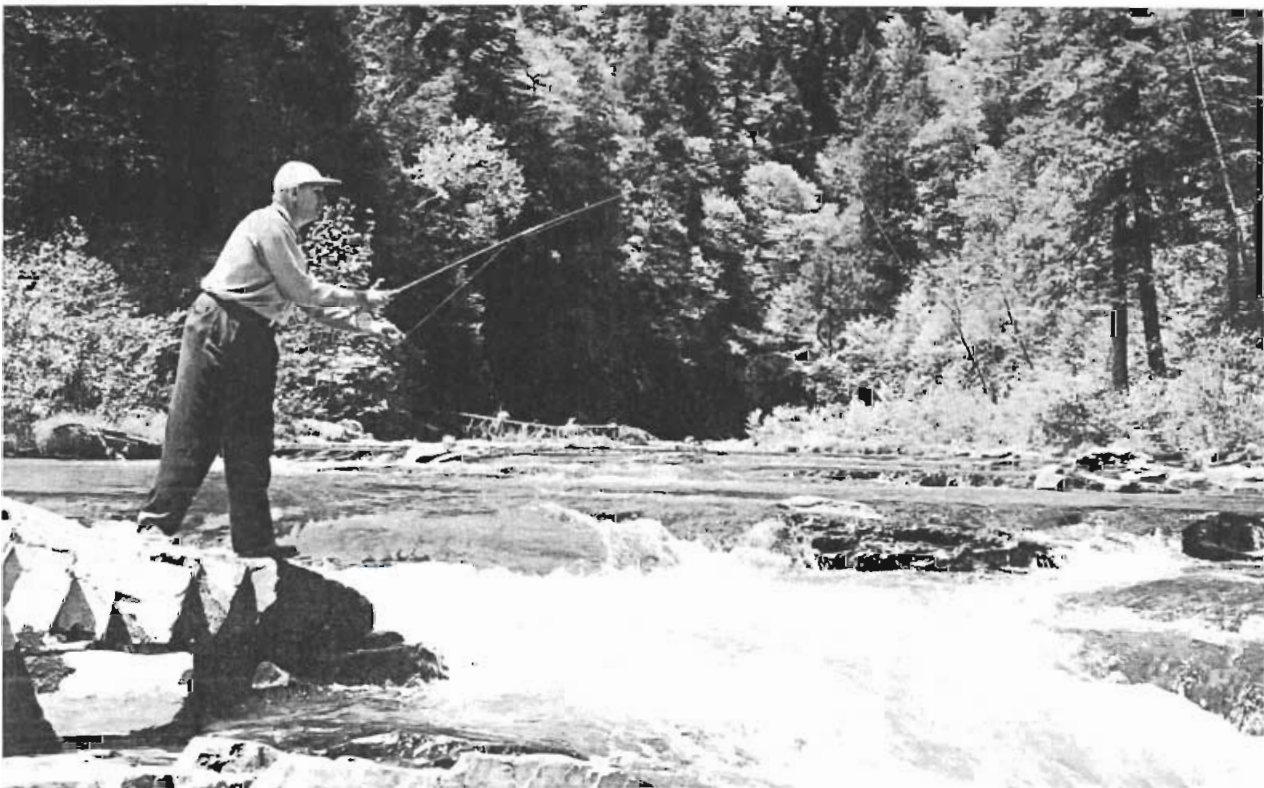
TABLE 2.—*Visits, man-days' use, and family-unit facilities at camp and picnic areas, 1955-62*

Year	Total visits, actual or expected (millions)	Camp and picnic man-days' use (millions)	Camp and picnic family units needed for safe use (number)	Camp and picnic family units existing (number)	Overload (percent)	New family units needed (number)
1955.....	45.7	24.5	57, 700	41, 400	39	16, 300
1958.....	55.0	29.5	69, 500	¹ 43, 000	61	26, 500
1962.....	66.0	35.4	83, 500	² 83, 500	-----	(³)

¹ It is estimated that 1,600 units (making a total of 43,000) will be constructed by 1958 with funds available at fiscal year 1957 rate.

² 40,500 units must be constructed between 1958 and 1962 to accommodate the predicted use.

³ As this program is carried out the facilities available in 1962 should be adequate to carry the predicted 1962 use. After 1962, it will be necessary to construct additional units each year to accommodate further expanding use.



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The lure of unposted, unfenced forests and streams accounts for almost one-fourth of all recreation visits to the national forests

that the capacity of camp and picnic areas should be calculated on the basis of five persons per family unit and that the safe capacity should be 85 percent of the maximum capacity. Use of such volume can be accommodated without damage to the area and will enable people to enjoy the forest environment. On this basis one family-sized unit is needed to accommodate 425 man-days' use in a 100-day season.

The facilities needed to accommodate present and

future needs at camp and picnic areas, based on the above, are shown in table 2.

The primary interest of recreation visitors to the national forests is shown in table 3 for several years between 1934 and 1955. In 1955 almost 7 million visitors to the national forests were recorded at campgrounds and over 12 million at picnic areas. Of the total 45.7 million visits in 1955, over 12 million were accounted for by hunters and fishermen.

TABLE 3.—*Recreation visits to national forests by primary interests, specified years, 1934-55*

(1) Year	(2) Camp- grounds	(3) Picnic areas	(4) Winter sports	(5) Hotels and resorts	(6) Summer homes	(7) Other forest areas ¹	(8) Total	(9) Hunters and fisher- men ²
Fiscal								
year:								
1934.....	2, 343, 132	4, 610, 171	-----	1, 014, 008	613, 495	-----	8, 580, 806	-----
1937.....	2, 836, 040	5, 973, 930	-----	2, 165, 329	857, 359	-----	11, 832, 658	4, 120, 503
Calendar								
year:								
1940.....	3, 583, 091	7, 931, 485	1, 538, 432	2, 257, 548	852, 411	-----	16, 162, 967	4, 525, 629
1943.....	1, 095, 212	2, 050, 384	266, 765	679, 863	244, 385	1, 938, 050	6, 274, 659	-----
1946.....	3, 055, 114	4, 458, 748	1, 249, 200	2, 286, 107	713, 380	6, 478, 128	18, 240, 677	4, 216, 472
1949.....	3, 837, 010	7, 659, 234	1, 712, 607	1, 929, 597	615, 242	10, 326, 565	26, 080, 255	7, 160, 817
1952.....	4, 527, 979	9, 515, 926	1, 758, 073	2, 500, 196	670, 632	14, 034, 079	33, 006, 885	8, 915, 984
1955.....	6, 796, 706	12, 418, 342	2, 977, 220	3, 230, 860	863, 332	19, 426, 408	45, 712, 868	12, 342, 410

¹ Wilderness areas, organization camps, and other forest areas.

² Included in total, column 8.

8. Cost Estimate for Program

The following lists the major cost elements considered, and their derivation:

a. *Development costs for new areas.*—Camp and picnic area development includes preparation of the site, removal of hazardous trees, traffic control barriers, sanitary facilities, water systems, tables, fire grates, parking spurs, and tent and trailer sites. A family unit, consisting of table, fire grate, and parking spur, is the measure of the capacity of the area.

The cost per unit naturally varies somewhat with topography and locality, but the big variable is the cost of providing safe water. In many localities substantial, modernized water systems, including chlorination, are necessary. The average cost of developing new camp and picnic family units included in this program is estimated to be \$860 per unit. Recent experience correlated with unit costs reported by States and the National Park Service for similar developments indicates this is a reasonable unit cost.

b. *Rehabilitation costs.*—A condition survey of existing areas shows that \$370 per family unit is needed for rehabilitation of existing facilities and to provide modernized water and sanitary facilities. This is about 43 percent of the estimated cost of a new family unit. Since the areas average about 20 years old and available funds have for many years been less than one-half the amount needed, the estimate appears reasonable. Depreciation on the types of improvements on these areas is estimated to be at least 5 percent annually.

c. *Maintenance.*—Unit average annual costs for each class of improvement have been developed and used for many years as a basis for estimates and allotments. They are developed through studies of maintenance standards and the cost for attaining these standards. The annual maintenance cost per family unit is \$33 for present facilities and decreases to \$23 per family unit with the buildup in new areas requiring less maintenance. This cost is about two-thirds labor



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In many national forests true wilderness conditions, unaltered by man, are preserved

and one-third supplies and materials. It is equivalent to about 3 percent on the capital investment. Experience has shown that for recreation improvements, maintenance costs run considerably higher than for Forest Service administrative structures.

d. *Sanitation and Cleanup*.—The workload allotment base data projected for the increased use through 1962 were used. In this approach, the sanitation and cleanup jobs are described; standards (such as frequency of cleanup in relation to use) are set; and the time for the average well-trained men to do those jobs to that standard is determined.

(1) *Improved Areas*.—These data for improved areas convert to annual costs on the basis of about \$30 per family unit or 7 cents per man-day of use. This cost is composed of about 70 percent labor and 30 percent other costs such as transportation, toilet paper, garbage cans, and chlorine.

(2) *Unimproved Areas*.—These data for unimproved areas convert to costs on the basis of about 2.2 cents per man-day use. This is largely labor

with a considerable amount of travel time needed to reach these areas for the cleanup job.

e. *Administration, Supervision, and Planning*.—The workload analysis approach was also used for these elements. The many individual tasks were analyzed as to standards of performance and the time necessary to accomplish them. The 1955 workload base and correlated standards were used as a starting point and projections were made for the increasing job. The administration, supervision, and planning item is about 10 percent of the total program. This percentage relationship decreases somewhat as the program increases and will drop further in the years following this 5-year program.

f. *Parking Spurs and Barriers*.—The cost figures for rehabilitation and construction of camp and picnic areas include the cost of individual parking spurs and traffic control barriers along parking areas and roads, but do not include either construction or maintenance costs of access roads, interior roads, or central parking areas.

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Operation Outdoors is being developed in two separate but related parts. Part 1, presented here, is aimed at solving the mounting problem of increased family outdoor activity such as picnicking and camping on the national forests. Part 2, to be released at a later date, will deal with improvement and management of wildlife habitat in cooperation with State Fish and Game Departments.

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